2019 ASSETS VALUATION



TATE

10 March 2019



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UNSOLD NSA OPEN MARKET CONSTRUCTION **TOTAL ASSETS TOTAL ASSETS** VALUE⁽¹⁾ **VALUE OF PROJECT AND MAINTENANCE** VALUE PER PORTFOLIO **DIVISION VALUE** SHARE/GDR 3.3 188 10.3 176 12 USD per GDR mln sqm bln RUB bln RUB bln RUB The total assets value of The unsold NSA of Etalon The market value of Etalon The market value of the **Colliers International** the Group amounted to valued Etalon Group's Group's portfolio reached Group's portfolio amounted construction and USD 3.0 bln⁽²⁾, or USD 10.3 assets at RUB 188 bln to RUB 176 bln 3.3 mln sqm maintenance division per share/GDR reached RUB 12 bln, up

25% y-o-y



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CONSTRUCTION AND MAINTENANCE DIVISION OVERVIEW AND VALUATION

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UNIFIED CONSTRUCTION AND MAINTENANCE

UNIFIED DIVISION OPEN MARKET VALUE⁽¹⁾

bln RUB



OVERVIEW OF UNIFIED DIVISION⁽²⁾



1.6 mln sqm currently under construction, with potential capacity of up to **2.4 mln sqm**



5.5 mln sqm of residential & commercial area and **24.9 ths** parking places under management as of 31.12.2019



62 Liebherr and Wolff tower cranes



 ${\bf 3}$ office buildings with total area of ${\bf 18}$ ths sqm

(1) Colliers International estimate.

(2) Company data.

CONSTRUCTION AND MAINTENANCE DIVISION OVERVIEW AND VALUATION / ETALON GROUP / 5

PROJECT PORTFOLIO VALUATION

PROJECT PORTFOLIO OPEN MARKET VALUE

MARKET VALUE OF PROJECTS PORTFOLIO

bln RUB



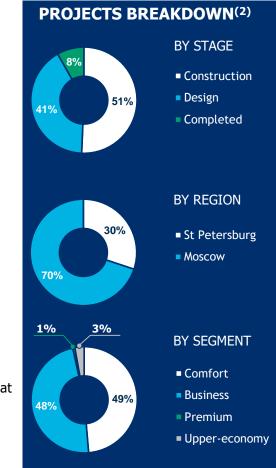
COMPLETED AND AVAILABLE FOR SALE PROPERTY

- The current portfolio includes 384 thousand sqm of completed and available for sale property at ٠ projects that are completed or still under construction. Completed and available for sale apartments at projects currently under construction amounted to 84 ths sgm.
- Colliers International estimates potential income from the sale of all completed and available for sale property at RUB 28,170 million, including RUB 14,258 million from the sale of completed and available for sale apartments

Source: Colliers International estimate as of 31.12.2019.

(1) Sistema's 49% stake in Leader-Invest (2) As % of Unsold NSA, in as of 2018 valuation publication date. Later in August 2019 Etalon Group consolidated 100% of Leader-Invest.

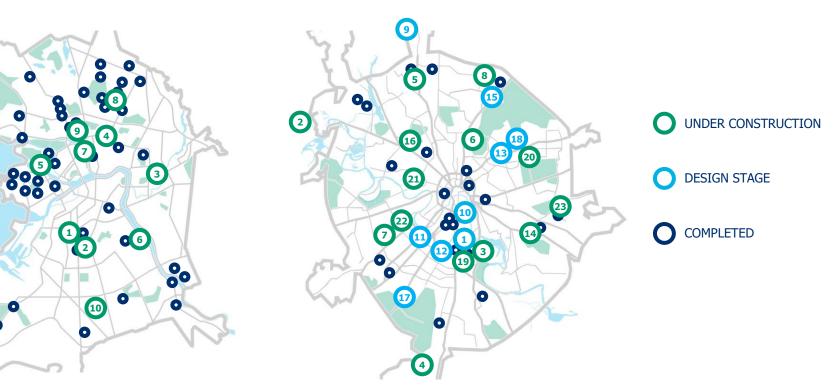
sqm terms. Percentages may not add up to exactly 100 due to rounding.



OPERATIONS IN ST PETERSBURG AND MOSCOW /////

PROJECTS IN ST PETERSBURG

PROJECTS IN MOSCOW



ETALON GROUP ASSETS VALUE (1/2) /////

	PROJECT	STATUS	TOTAL NSA ('000 SQM)	UNSOLD NSA ('000 SQM) ⁽¹⁾	UNSOLD PARKING (LOT	OMV 5) (MLN RUB)	INCOME FROM SALES (MLN RUB) ⁽²⁾	CONSTRUCTION BUDGET (MLN RUB) ⁽³⁾	OUTSTANDING BUDGET (MLN RUB) ⁽³⁾
CURR	ENT PROJECTS								
ST PE	TERSBURG								
1	Galactica	Construction	814	360	2,965	18,330	75,075	49,838	26,304
2	Project on Chernigovskaya Street	Construction	136	122	1,005	5,411	17,453	8,470	7,981
3	Okhta House	Construction	130	98	78	5,820	12,973	6,785	3,348
4	House on Blyukhera	Construction	105	7	94	324	8,313	5,319	855
5	Petrovskiy Landmark	Construction	89	45	370	5,053	14,744	6,952	5,367
6	Etalon on the Neva	Construction	77	56	452	3,522	8,483	4,602	2,572
7	Botanica	Construction	47	26	314	2,743	7,033	3,084	1,212
8	House on Obruchevykh Street	Construction	45	4	492	120	5,011	2,753	372
9	Beloostrovskaya	Construction	29	29	218	818	3,444	2,081	1,962
10	House on Kosmonavtov	Construction	27	14	128	938	2,475	1,504	496
TOTA	_ ST PETERSBURG		1,500	761	6,116	43,079	155,002	91,387	50,468
MOSCOW METROPOLITAN AREA (MMA) ⁽⁴⁾									
1	ZIL-Yug	Design stage	1,213	1,116	5,641	40,115	264,599	132,373	132,125
2	Emerald Hills	Construction	847	70	546	4,975	60,118	42,327	4,598

2	Emerald Hills	Construction	847	70	546	4,975	60,118	42,327	4,598
3	Nagatino i-Land	Construction	472	403	1,816	18,134	68,803	40,136	38,172
4	Etalon-City	Construction	366	19	328	1,852	28,861	19,851	1,049
5	Summer Garden	Construction	293	67	563	3,671	31,717	18,169	6,181
6	Silver Fountain	Construction	226	156	1,700	13,174	39,056	19,760	11,309
7	Wings (Lobachevskogo 120)	Construction	187	112	794	9,828	30,449	14,947	9,254
8	Normandy	Construction	124	54	320	3,968	16,671	7,927	3,261
9	Letnikovskaya Street	Design stage	106	106	717	7,503	24,235	10,477	9,620
10	Mytishinskiy District	Design stage	93	82	322	1,228	6,837	4,469	4,376
11	Fotievoi 5	Design stage	13	13	57	1,375	4,094	1,646	1,604
12	Nagornaya 28	Design stage	11	11	46	898	2,306	790	789
13	Electrozavodskaya 60	Design stage	10	10	88	598	2,134	1,048	998
14	Schastye v Kuzminkah (Zelenodolskaya st., 41/2)	Construction	9	2	65	16	1,374	1,032	124
15	Yaroslavskoe 51	Design stage	9	9	33	675	1,577	672	594
16	Schastye na Sokole (Usievicha st., 10B)	Construction	8	3	65	359	1,925	1,190	256
17	Dom v Konkovo (Akademika Kapitsy, 32)	Design stage	8	8	39	615	1,739	717	704
18	Bolshaya Cherkizovskaya st. 4	Design stage	7	7	46	579	1,389	556	385
19	Schastye v Sadovnikakh (Nagatinskaya st., 4/3)	Construction	7	2	13	78	1,174	808	243
20	Schastye na Semyonovskoi (Izmailovskoe shosse 20)	Construction	7	7	31	533	1,104	510	382

per 1 parking space.

⁽¹⁾ Including parking. Parking area in launched projects with partially sold parking lots is calculated as 30 sqm ⁽²⁾ Income from sales includes potential ⁽³⁾ Excluding land acquisition costs. and received incomes as of 31.12.2019.

⁽⁴⁾ Moscow, New Moscow and Moscow region within 30 km from Moscow Ring Road.

ETALON GROUP ASSETS VALUE (2/2) /////

	PROJECT	STATUS	TOTAL NSA ('000 SQM)	UNSOLD NSA ('000 SQM) ⁽¹⁾	UNSOLD PARKING (LOTS	OMV) (MLN RUB)	INCOME FROM SALES (MLN RUB) ⁽²⁾	CONSTRUCTION BUDGET (MLN RUB) ⁽³⁾	OUTSTANDING BUDGET (MLN RUB) ⁽³⁾
MOSCOW METROPOLITAN AREA (MMA) ⁽⁴⁾									
21	Schastye na Presne (Krasnogvardeyskiy 15 bldg. 2)	Construction	6	1	1	90	1,626	746	200
22	Schastye na Lomonosovskom	Construction	6	5	54	844	1,854	688	489
23	Schastye v Kuskovo (Veshnyakovskaya st., 10)	Construction	6	4	29	458	960	674	110
TOTAL	. MMA		4,035	2,266	13,314	111,566	594,603	321,511	226,823
ΤΟΤΑ	L CURRENT PROJECTS		5,535	3,027	19,430	154,645	749,606	412,898	277,291
COMPLETED PROJECTS									
Reside	ntial property in completed projects		2,789	286	6,579	18,846	234,976		
Completed stand-alone commercial properties			24	14	55	788			
Land p	lots for sale					1,774			
ΤΟΤΑ	L COMPLETED PROJECTS		2,813	301	6,634	21,408	234,976		
ΤΟΤΑΙ	L ETALON GROUP PROJECTS		8,348	3,328	26,064	176,053	984,581	412,898	277,291
PRODUCTION UNIT									
Produc	tion Unit's business and properties			18		12,446			
ΤΟΤΑ	L ASSETS VALUE		8,348	3,345	26,064	188,499	984,581	412,898	277,291

per 1 parking space.

⁽¹⁾ Including parking. Parking area in launched projects with partially sold parking lots is calculated as 30 sqm ⁽²⁾ Income from sales includes potential ⁽³⁾ Excluding land acquisition costs.

⁽⁴⁾ Moscow, New Moscow and Moscow region within 30 km from Moscow Ring Road.

Source: Colliers International valuation report as of 31.12.2019. PROJECT PORTFOLIO VALUATION / ETALON GROUP / 10

SCHEDULE OF VALUATIONS

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Source: Colliers International valuation report as of 31.12.2019. Note: all footnotes to this table are available on page 15 of this presentation.

SCHEDULE OF VALUATIONS / ETALON GROUP / 12



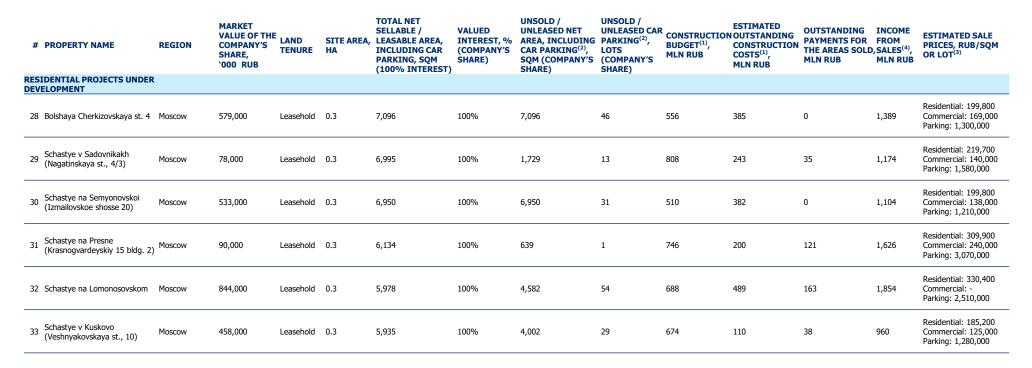
Note: all footnotes to this table are available on page 15 of this presentation.

SCHEDULE OF VALUATIONS / ETALON GROUP / 13



Note: all footnotes to this table are available on page 15 of this presentation.

SCHEDULE OF VALUATIONS / ETALON GROUP / 14



(1) In terms of construction costs and outstanding construction costs, Colliers have had regard to those budgeted costs provided by Etalon Group and have taken these into account in considering opinions of value. However,

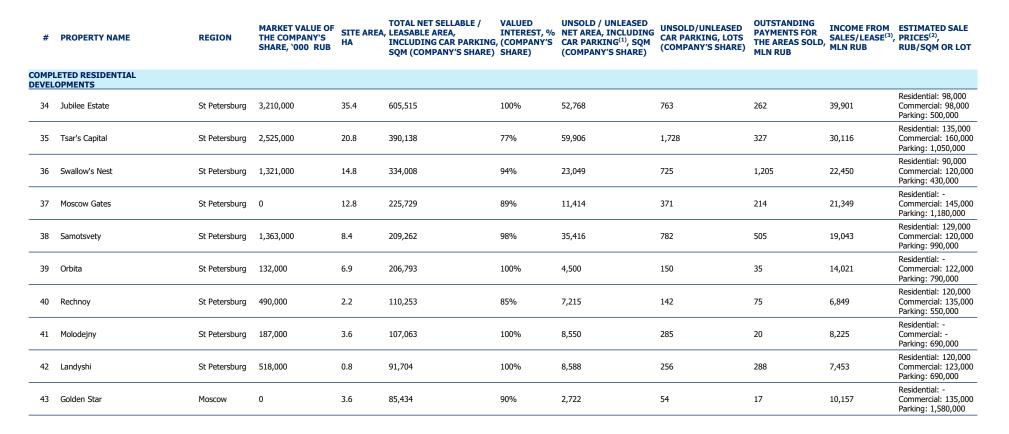
Colliers have also had regard to current construction rates passing in the market that a prospective purchaser may deem appropriate to adopt in constructing each individual scheme.

⁽²⁾ Parking area in launched projects with partially sold parking lots is calculated as 30 som per 1 parking space.

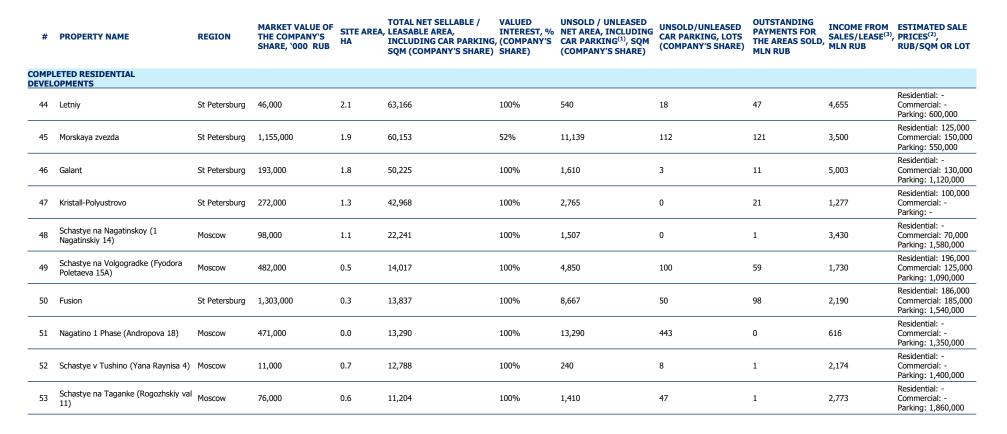
⁽³⁾ Residential sale prices are inclusive of VAT. Commercial sale prices and parking sale prices are exclusive of VAT.

⁽⁴⁾ Income from sales includes potential and received incomes as at 31 December 2019.

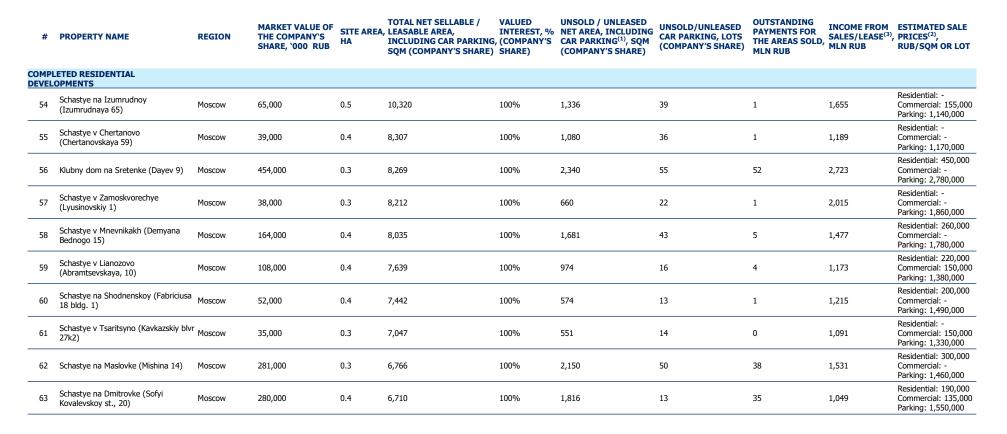




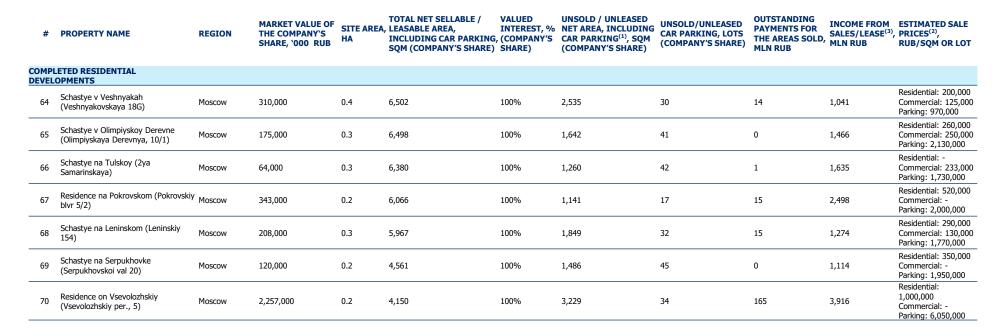
⁽¹⁾ Parking area in launched projects with partially sold parking lots is calculated as 30 sqm per 1 parking space.
 ⁽²⁾ Residential sale prices are inclusive of VAT. Commercial sale prices and parking sale prices are exclusive of VAT.
 ⁽³⁾ Income from sales/lease includes potential and received incomes as at 31 December 2019.



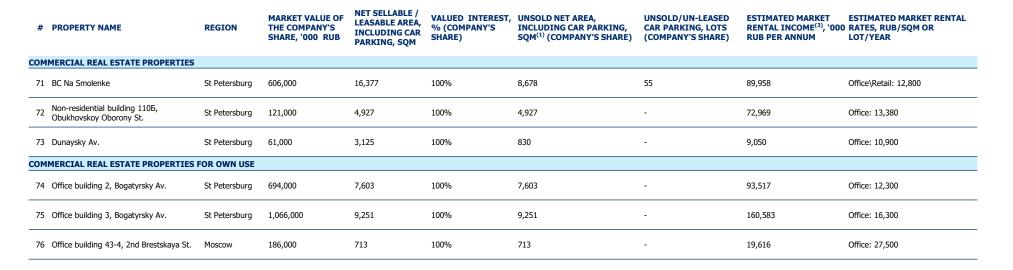
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⁽¹⁾ Parking area in launched projects with partially sold parking lots is calculated as 30 sqm per 1 parking space.
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 ⁽³⁾ Income from sales/lease includes potential and received incomes as at 31 December 2019.



#	PROPERTY NAME	REGION	MARKET VALUE OF THE COMPANY'S SHARE, '000 RUB SITE AREA, HA	
LAND	PLOTS FOR SALE			
77	Zorge 3	Moscow	552,000	0.5
78	3rd Nizhnelikhoborskiy 5	Moscow	677,000	0.5
79	Rossoshanskaya 3-A	Moscow	545,000	0.4

⁽¹⁾ Parking area in launched projects with partially sold parking lots is calculated as 30 sqm per 1 parking space. ⁽²⁾ Market rental rates for commercial spaces and parking lost are exclusive of VAT and include operating expanses. ⁽³⁾ Potential gross rental income to be received in 2020 is exclusive of VAT and includes operating expanses.



OVERVIEW OF SELECTED PROJECTS

GALACTICA /////

FEBRUARY 2020

DECEMBER 2018



⁽¹⁾ Colliers International estimate as of 31.12.2019.

OVERVIEW OF SELECTED PROJECTS / ETALON GROUP / 22

PROJECT ON CHERNIGOVSKAYA STREET /////

FEBRUARY 2020

VISUALISATION







transportation infrastructure. The area in the immediate vicinity of the complex offers a variety of stores, schools, kindergartens and athletic centres, as well as several parks and public gardens. The project also has good access to public transportation: it is within a 5-minute walking distance from several public transportation stops and the Moskovskie Vorota metro station.

Total NSA 136 ths sqm Open Market Value⁽¹⁾ RUB 5,411 mln

Income from $sales^{(1)}$ RUB 17,453 mln

PETROVSKIY LANDMARK /////

FEBRUARY 2020

DECEMBER 2018



ETALON ON THE NEVA ////

FEBRUARY 2020

DECEMBER 2018





FEBRUARY 2020

DECEMBER 2018



This project is located in the prestigious Petrogradskiy district of St Petersburg, just 200 metres away from the Botanical Garden. It is situated near the Aptekarskaya Embankment, less than 4 km from the historic centre. The project enjoys excellent transport access and has developed infrastructure, which will attract business people and their family members.

St Petersburg

Total NSA 47 ths sqm Open Market Value⁽¹⁾ RUB 2,743 mln Income from sales⁽¹⁾ RUB 7,033 mln

EMERALD HILLS /////

FEBRUARY 2020

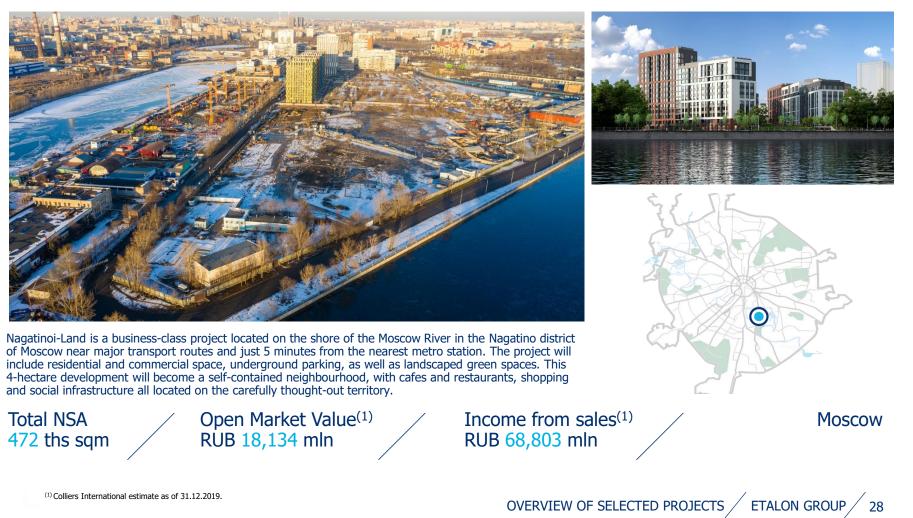
DECEMBER 2018





FEBRUARY 2020

VISUALISATION





FEBRUARY 2020

DECEMBER 2018



Summer Garden is located in a pleasant area close to Dmitrovsky park and the Veteran Theme park. The project can be easily accessed from the Yahromsky passage and the Dmitrovskoye highway. Beskudnikovo railway station is just 1.5 km from the complex, and there are plans to build a metro station, Yubileinaya, adjacent to the site.



Total NSA 293 ths sqm Open Market Value⁽¹⁾ RUB 3,671 mln

Income from sales⁽¹⁾ RUB 31,717 mln Moscow

SILVER FOUNTAIN ////

FEBRUARY 2020

DECEMBER 2018



OVERVIEW OF SELECTED PROJECTS / ETALON GROUP / 30



FEBRUARY 2020

DECEMBER 2018



NORMANDY /////

FEBRUARY 2020

DECEMBER 2018



neighbourhood, with the 12 ths ha Losiny Ostrov National Park less than 3 km away from the complex, and

The project is located in Moscow's Losinoostrovsky District, which has well developed infrastructure including educational and healthcare facilities, shopping malls and cafes. It is Moscow's green Torfyanoy and Tayezhny Parks within a 10-minute walk.

Total NSA 124 ths sqm Open Market Value⁽¹⁾ RUB 3,968 mln

Income from sales⁽¹⁾ RUB 16,671 mln

Moscow

SCHASTYE NA SOKOLE /////

FEBRUARY 2020

DECEMBER 2018



The project is located in the Aeroport area of Moscow's northern administrative district. The complex is a two-section building joined by a walkway. The five-storey and ten-storey sections house 87 apartments of 40 to 109 square metres, with a ceiling height of 3.2 m. The complex offers easy access to Leningradskiy Prospekt and Volokamskoe Shosse and Leningradskoe Shosse.

Total NSA 8 ths sqm Open Market Value⁽¹⁾ RUB 359 mln Income from sales⁽¹⁾ RUB 1,925 mln Moscow

SCHASTYE NA PRESNE

FEBRUARY 2020

RUB 1,626 mln

VISUALISATION



6 ths sqm

SCASTYE NA LOMONOSOVSKOM /////

FEBRUARY 2020

VISUALISATION

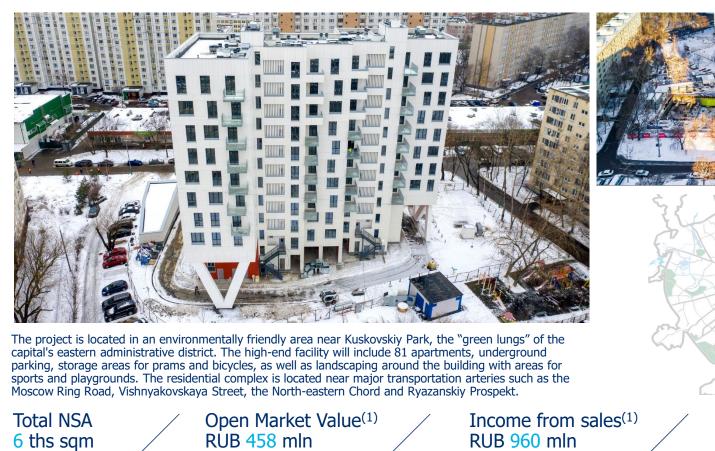


SCHASTYE V KUSKOVO /////

FEBRUARY 2020

RUB 960 mln

DECEMBER 2018



Moscow

⁽¹⁾Colliers International estimate as of 31.12.2019.

6 ths sqm



2019 ASSETS VALUATION

ETALON GROUP PLC

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